

## Appendixes

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## **Appendix 1: Addresses**

### *Welcome Address at the Opening Ceremony by Yohei Mimura, Chairman, IDE*

Distinguished Guests, Ladies and Gentlemen:

Thank you very much for participating in the Tokyo Symposium on “The Present and Future of the Pacific Basin Economy: A Comparison of Asia and Latin America.” As one of the members of the organizing committee and also on behalf of the IDE let me say a few words.

First of all, I would like to express my heartfelt welcome and appreciation to the overseas participants including leading scholars, intellectuals and representatives of international organizations from 14 countries and regions of Asia, Latin America, U.S.A. and Europe, for their willingness to participate in the symposium. I am very pleased to see that many Japanese experts who play an important role in various fields are taking part in the symposium. I am also grateful for the invaluable assistance and cooperation extended by MITI for the organization of the symposium.

The IDE was established in July 1960 to conduct basic research and studies on developing countries. We are the only government-affiliated agency of its kind. Since then IDE has been involved in various research activities and exchanges of international information for 29 years and it will mark the 30th anniversary of its foundation in 1990. So far through the dissemination of research results and organization of extensive international research network, IDE has contributed to the development of economic and trade relations between Japan and developing nations in Asia and other regions, and also to the promotion of economic cooperation and mutual understanding among nations and people.

Based on these experiences, IDE held in 1988 a Tokyo Conference on “The Global Adjustment and the Future of the Asian Pacific Economy,” cosponsored with APDC. This year, IDE organized the Tokyo Symposium on “The Present and Future of the Pacific Basin Economy: A Comparison of Asia and Latin America,” under the sponsorship of the Asian Club Foundation.

As you all know, international political and economic systems after World War II experienced important changes as illustrated in the changes in the East-West relations and North-South issues, and a new framework for the systems is being explored. The 15th Summit Meeting was just held in Paris from July 14th through 16th, where proposals were made on the urgent need of capital recycling and technical cooperation by the industrialized economies to facilitate external debt reduction for developing countries and global environmental preservation. Today, the

world economy is in a serious state of imbalance. With great fluctuations of key currencies, budget deficits, substantial trade imbalances and increased external debts, how to achieve balanced development of the world economy is a major task we all face.

At this Tokyo Symposium we will attempt to address these issues and analyze the differences in the economic development between the Pacific Basin countries and Latin American countries and explore a possible orientation of the development strategies and economic cooperation that will ensure long term growth of each nation.

Compared with other developing nations, the Asia-Pacific nations enjoy sustained high economic growth under political stability. Hopefully we can also discuss ways to promote regional cooperation in view of the recent political turbulence in China and its implications as well as our contribution to revitalize the world economy.

Perhaps this is the first time that intellectuals from Asia and Latin America have met together in Japan and had the opportunity to talk about the present issues and the future of the Pacific Basin economy.

Starting from today for the next three days, various reports will be presented and discussions will be held in eight different sessions.

In concluding my remarks, I sincerely hope that this international conference will be fruitful through active and candid discussions and exchanges of opinions. Once again I would like to extend my heartfelt welcome and appreciation to all the participants representing various governments, business circles, and academia. Thank you very much.

*Keynote Address by H. E. Mr. Akira Amari  
Parliamentary Vice Minister for  
International Trade and Industry*

I would like to express my heartfelt welcome to our overseas participants for joining us here in Tokyo. My name is Akira Amari, Parliamentary Vice Minister for the Ministry of International Trade and Industry. I would like to welcome all of you on behalf of Minister Kajiyama to the opening of the symposium on "the Present and Future of the Pacific Basin Economy."

In the Asia-Pacific region, Asian nations such as the ASEAN countries and the Asian NIEs are experiencing a high level of economic growth and strong economic development. The main cause of such vitality may lie in the fact that each country has overcome many difficulties by actively pursuing economic development, in which domestic investment and exports complement one another.

The Pacific Basin region, however, is facing a variety of problems such as the increase in the debt of Latin American countries and large U.S. twin deficits. In order for the Pacific Basin economies to contribute even more to the world economy, the achievement of balanced economic development in this region becomes extremely important. In order to deal with these issues, it is essential that the Pacific Basin countries build a multifaceted, and multi-layered economic relationship by expanding their trade, improving the infrastructure for industrial development, dealing appropriately with energy and environmental issues, and promoting international division of labor.

In order to achieve these objectives, Japan is now making utmost efforts to generate domestic demand-led growth, and is proceeding with industrial structural adjustment. At the same time, Japan is actively promoting comprehensive economic cooperation where assistance, investment, and trade complement one another.

The Pacific Basin region is now entering an age of development through open cooperation. Through the promotion of such open cooperation, as we move into the 21st century, we should encourage this region to achieve its full growth potential, and by doing so, contribute not only to the development of the region but also to that of the world economy. I believe that this symposium is indeed timely as the participants represent the EC, 14 countries of the Pacific Basin, and 6 international organizations.

Through the knowledge and extensive experience of those taking part in this symposium and through frank and candid exchanges of views, I hope that we can reach an understanding of the form which cooperation should assume in the Pacific Basin region in the 21st century as well as the role countries in this region should play, including Japan.

Finally, I hope that the symposium will be successful and that our overseas visitors will enjoy their stay in Japan and enhance their understanding of the Japanese economy and society.

Thank you very much.

*Opening Address by Tokue Suzuki, Executive Director  
of the Asian Club Foundation*

Excellencies, Ladies and Gentlemen:

I am Executive Director of the Asian Club Foundation, Tokue Suzuki. Since the President of our organization, Mr. Sakaiya, cannot attend the symposium, I would like to address you on his behalf.

Today we have participants who have traveled long distances from the Asian Pacific Basin as well as from Latin America to join us in this Tokyo Symposium. There is also a large audience despite very busy schedules. We would like to thank all of you for attending this symposium.

The 21st century is said to be the era of the Pacific, with the center of civilization increasingly converging to the countries surrounding the Pacific Ocean. From an economic perspective, remarkable improvement of the economic capabilities of the Asian countries has been witnessed recently with the NIEs and Asian countries playing central roles. The Era of the Asia Pacific, it seems, is just around the corner.

In Japan, the issue of Asia Pacific cooperation has been discussed by a study group representing the public and private sectors of MITI, and I have also been informed that a ministerial conference on Asia Pacific cooperation will be held within this year at the international level.

Based on the circumstances prevailing inside and outside of Japan, this Tokyo Symposium is being jointly sponsored by the Institute of Developing Economies, which has for many years achieved remarkable results in research relating to the development of Asian and Latin American countries, and the Asian Club Foundation with the support of MITI. We, the Asian Club Foundation, have on our own initiative been sponsoring annually the Asian Round Meeting. This time we deeply appreciate the fact that owing to the assistance and support of MITI and all of those concerned and interested, including the IDE, we have been able to gather such distinguished participants and hold this symposium on such a large scale.

I would like to close my greetings at this opening ceremony in hoping that this symposium will be successful and will contribute to further promotion of the understanding of the Pacific Rim economies and lead to further development of these economies.

Thank you very much.

*Closing Address at the Closing Ceremony by Yoshitoshi Munakata,  
President, IDE*

Distinguished Guests, Ladies and Gentlemen. We are now closing the Tokyo Symposium on "The Present and Future of the Pacific Basin Economy: A Comparison of Asia and Latin America," which has been held for the last three days.

On behalf of the Organizers, Asian Club Foundation as well as IDE, I would like to make a few closing remarks.

Leading scholars and intellectuals from 14 countries as well as regions, including Asia, Latin America, the United States, Australia and Europe attended this international symposium.

In the eight different sessions a wide range of issues was addressed and opinions and information were exchanged. The cordial atmosphere and active discussions certainly contributed to deepen mutual understanding. I would like to congratulate all of you on the success of this symposium.

As was mentioned in the General Summary delivered by Prof. Fukuchi, the Asia-Pacific nations have to unite for the revitalization of the world economy and strive to enhance open regional cooperation, while the Latin American nations should consolidate the various factors for growth.

Cooperation between the two regions will become increasingly important and we can expect fruitful results. I am convinced that all the participants will strive for the development of the world economy through the enactment of various policies in each country.

I am very pleased that we were also able to expand friendly exchanges. The bond that we share in hoping for the prosperity of mankind and peace of the world has been reinforced during these three days.

It is a great honour for us to be able to host this meaningful international symposium and also to conclude the symposium successfully. This was made possible by the various organizations concerned including MITI as well as the participants.

So, once again, I would like to express my heartfelt appreciation to all of you.

In concluding my remarks, I hope that the results of the Tokyo Symposium will be extensively applied in the respective countries and economic circles and will contribute to the development of the world economy. I do hope that we will be able to meet again in the near future.

Thank you very much. Sayonara.

## Appendix 2: Symposium Programme

### First Day [July 25 Tue., 1989]

10:00–10:30

#### OPENING CEREMONY

- Welcome Address: Mr. Yohei Mimura  
Chairman, IDE
- Keynote Address : H. E. Mr. Seiroku Kajiyama  
Minister for International Trade and Industry,  
Government of Japan
- Opening Address : Mr. Taichi Sakaiya  
President, The Asian Club Foundation

10:30–12:40

#### SESSION 1: Panel on The Present and Future of the Pacific Basin Economy

##### Chairperson:

Prof. Heinz W. Arndt  
Australian National University

10:30– 11:10

##### Keynote Address :

1. "The Future of the Pacific Basin Economy"  
Prof. F. Gerard Adams  
University of Pennsylvania
2. "Prospects and Tasks for the Pacific Basin Economy" (IDE Paper)  
Prof. Takao Fukuchi  
Research Adviser, IDE  
Kyoto University

11:10 – 11:20

Coffee & Tea

11:20–12:40

##### Panelists:

1. Mr. Chang-Nak Choi  
Former Governor of the Bank of Korea
2. Dr. Supachai Panitchpakdi  
Former Deputy Minister for Finance, Thailand
3. Prof. Shi Min  
Deputy Director, Institute of Asia-Pacific Studies  
Chinese Academy of Social Sciences
4. Mr. Naoki Tanaka  
Free-lance Economist
5. Dr. Jaime Zabudovsky  
Director General  
General Directorate of International Trade Policies,  
Ministry of Trade and Industry, Mexico

12:40–14:30

Lunch

14:30–16:40	<b>SESSION 2: Panel on Comparison of Economic Development in Asia and Latin America</b>
	<p><b>Chairperson:</b>          Prof. Mohammad Sadli          Former Minister for Mines and Energy, Indonesia</p>
14:30–15:10	<p><b>Keynote Address:</b></p> <ol style="list-style-type: none"> <li>1. "The Present Status and Problems of Asian Economies"              Dr. Seiji Naya              Vice President, East-West Center, Hawaii</li> <li>2. "The Present Status and Problems of Latin American Economies"              Dr. Miguel Urrutia              Manager              Economic and Social Development Department              Inter-American Development Bank</li> </ol>
15:10–15:20	Coffee & Tea
15:20–16:40	<p><b>Panelists:</b></p> <ol style="list-style-type: none"> <li>1. Mr. Mitsuhiro Kagami              Senior Research Officer, IDE</li> <li>2. Dr. Bon-Ho Koo              President, Korea Development Institute</li> <li>3. Prof. Bernardo Kosacoff              University of Buenos Aires</li> <li>4. Prof. Luiz C. Bresser Pereira              Former Minister for Finance, Brazil</li> <li>5. Dr. Augustine H. H. Tan              National University of Singapore</li> </ol>
18:00–20:00	Reception

<b>Second Day [July 26 Wed., 1989]</b>
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9:30 – 12:10	<b>SESSION 3: Development Comparison – Resource Endowments and Domestic Market Size –</b>
	<p><b>Chairperson:</b>          Dr. Fu-chen Lo          Programme Coordinator          Asian and Pacific Development Centre</p>
9:30–10:50	<ol style="list-style-type: none"> <li>(1) "Resource Endowments and Development Patterns"              Dr. Yuji Kubo              Tsukuba University</li> <li>(2) "Economic Development in Resource-rich Countries – The Case of Indonesia –"              Dr. Iwan J. Azis              University of Indonesia</li> <li>(3) "Economic Development in Resource-poor Countries – The Case of Korea –"              Dr. Bon-Ho Koo              President, Korea Development Institute              Dr. Sang-Woo Nam              Senior Fellow, Korea Development Institute</li> </ol>



- (4) "Economic Development in Countries with Large Domestic Markets – The Case of Brazil –"  
**Prof. Luiz C. Bresser Pereira**  
 Former Minister for Finance, Brazil

10:50–11:00

Coffee &amp; Tea

11:00–12:10

**Discussants :**

1. **Dr. Twatchai Yongkittikul**  
 Director, Planning and Development Department  
 Thailand Development Research Institute
2. **Mr. Nagatoshi Suzuki**  
 Director, Development Studies Department, IDE
3. **Dr. Miguel Urrutia**  
 Manager, Economic and Social Development Department  
 Inter-American Development Bank
4. **Dr. Solita Collás-Monsod**  
 Former Secretary General for  
 National Economic and Development Authority, Philippines

12:10 –13:40

Lunch

13:40–15:30

**SESSION 4: Development Comparison – Choice of Macroeconomic Policies –****Chairperson:**

- Dr. Twatchai Yongkittikul**  
 Director, Planning and Development Department  
 Thailand Development Research Institute
- (1) "The Role of Government in Economic Development"  
**Prof. Andrés Bianchi**  
 Deputy Executive Secretary, ECLAC
  - (2) "A Fiscal Comparison of Asia and Latin America"  
**Mr. Mitsuhiro Kagami**  
 Senior Research Officer, IDE
  - (3) "The Savings and Investment Gap – The Case of Malaysia –"  
**Dr. See-Yan Lin**  
 Deputy Governor, Bank Negara Malaysia

**Discussants:**

1. **Prof. Gustavo Andrade**  
 Director, Iberoamerican Institute  
 Sophia University
2. **Dr. Iwan J. Azis**  
 University of Indonesia
3. **Prof. Bernardo Kosacoff**  
 University of Buenos Aires

15:30–15:40

Coffee &amp; Tea

15:40–17:30

**SESSION 5: Development Comparison – Choice of Microeconomic Policies –****Chairperson:**

- Mr. Susumu Honobe**  
 Executive Director, IDE

- (1) "Planning and Market Mechanisms  
– The Case of Chinese Agriculture –"  
Mr. Hiromi Yamamoto  
Senior Research Officer, IDE
- (2) "Government Intervention and the Private Sector  
– The Case of Singapore's Industrialization –"  
Dr. Augustine H. H. Tan  
National University of Singapore
- (3) "Industry, Trade and Exchange Rate Policies  
– The Case of Argentina –"  
Prof. Bernardo Kosacoff  
University of Buenos Aires

**Discussants:**

1. Prof. Shi Min  
Deputy Director, Institute of Asia-Pacific Studies,  
Chinese Academy of Social Sciences
2. Prof. Andrés Bianchi  
Deputy Executive Secretary, ECLAC
3. Mr. Toru Yanagihara  
Senior Research Officer, IDE

**Third Day [July 27 Thu., 1989]**

10:00–12:00

**SESSION 6: The External Debt Problem and Adjustment Policies****Chairperson:**

Dr. Hakchung Choo  
Chief Economist, Asian Development Bank

10:00–11:00

- (1) "Trade and Industrial Policy for Structural Adjustment in Mexico"  
Dr. Jaime Zabludovsky  
Director General  
General Directorate of International Trade Policies,  
Ministry of Trade and Industry, Mexico
- (2) "Utilization of Market Mechanisms"  
Dr. Solita Collás-Monsod  
Former Secretary General for  
National Economic and Development Authority, Philippines
- (3) "Utilization of Industrial Policies"  
Mr. Akira Kasuya  
Director General, Economic Cooperation Department,  
MITI, Government of Japan

11:00 – 11:10

Coffee &amp; Tea

11:10–12:00

**Discussants:**

1. Prof. Mohammad Sadli  
Former Minister for Mines and Energy, Indonesia
2. Dr. Louis J. Emmerij  
President, OECD Development Centre
3. Prof. Luiz C. Bresser Pereira  
Former Minister for Finance, Brazil

12:00–13:30

Lunch

13:30–15:30

**SESSION 7: Panel on Policy Coordination of Trade Issues****Chairperson:**

Dr. Augustine H. H. Tan  
National University of Singapore

**Paper Presentation:**

1. "Trade Imbalance Reduction through Macro- and Micro-policy Coordination"  
Dr. Supachai Panitchpakdi  
Former Deputy Minister for Finance, Thailand
2. "Policy Coordination in the Asian-Pacific Region"  
Mr. Naoki Tanaka  
Free-lance Economist

**Panelists:**

1. Prof. F. Gerard Adams  
University of Pennsylvania
2. Prof. Heinz W. Arndt  
Australian National University
3. Mr. Chang-Nak Choi  
Former Governor of the Bank of Korea
4. Dr. See-Yan Lin  
Deputy Governor, Bank Negara Malaysia
5. Mr. Toru Yanagihara  
Senior Research Officer, IDE

15:30–15:40

Coffee &amp; Tea

15:40–17:40

**SESSION 8: Panel on Regional Cooperation and Its Contribution towards the World Economy****Chairperson:**

H. E. Mr. Naomichi Suzuki  
Vice Minister for International Trade and Industry,  
Government of Japan

**Paper Presentation:**

1. "The GATT System, Free Trade Agreements and Regional Cooperation"  
Prof. Heinz W. Arndt  
Australian National University
2. "Asian-Pacific Cooperation and Its Contribution towards the World Economy"  
Prof. Yasuhiko Torii  
Keio University

**Panelists:**

1. H. E. Mr. Camilo Barcia  
Ambassador, Embassy of Spain
2. Dr. Bon-Ho Koo  
President, Korea Development Institute
3. Prof. Mohammad Sadli  
Former Minister for Mines and Energy, Indonesia

**4. Prof. Shi Min**

Deputy Director, Institute of Asia-Pacific Studies,  
Chinese Academy of Social Sciences

**5. Dr. Jaime Zabludovsky**

Director General  
General Directorate of International Trade Policies,  
Ministry of Trade and Industry, Mexico

17:40–18:00

**CLOSING CEREMONY**

Summary of Symposium: **Prof. Takao Fukuchi**  
Research Adviser, IDE  
Kyoto University

Closing Address: **Mr. Yoshitoshi Munakata**  
President, IDE

**Appendix 3: List of Participants\*****LIST OF PARTICIPANTS****ARGENTINA**

1. **Prof. Bernardo Kosacoff**  
Faculty of Industrial Economics  
University of Buenos Aires

**AUSTRALIA**

1. **Prof. Heinz W. Arndt**  
Professor Emeritus  
Visiting Fellow  
Development Studies Centre  
Australian National University

**BRAZIL**

1. **Prof. Luiz C. Bresser Pereira**  
School of Business Administration  
Getúlio Vargas Foundation  
(Former Minister for Finance)

**CHILE**

1. **Prof. Andrés Bianchi**  
Deputy Executive Secretary  
Economic Commission for Latin  
America and the Caribbean (ECLAC)

**CHINA**

1. **Prof. Shi Min**  
Deputy Director  
Institute of Asia-Pacific Studies  
Chinese Academy of Social Sciences

**INDONESIA**

1. **Dr. Iwan J. Azis**  
Chairman  
Faculty of Economics  
University of Indonesia
2. **Prof. Mohammad Sadli**  
Research and Analysis Council  
Indonesian Chamber of Commerce and  
Industry (KADIN)  
(Former Minister for Mines and Energy)

**JAPAN**

1. **Prof. Gustavo Andrade**  
Director  
Iberoamerican Institute  
Sophia University
2. **Prof. Takao Fukuchi**  
Kyoto Institute of Economic Research  
Kyoto University, and  
Research Adviser  
Institute of Developing Economies (IDE)
3. **Mr. Akira Kasuya**  
Director General  
Economic Cooperation Department  
Ministry of International Trade and  
Industry, Government of Japan
4. **Dr. Yuji Kubo**  
Associate Professor  
Institute of Socio-economic Planning  
Tsukuba University

\*The designations are as of the time of the Symposium.

5. **Dr. Noriyoshi Oguchi**  
Associate Professor  
Institute of Socio-economic Planning  
Tsukuba University
6. **H. E. Mr. Naomichi Suzuki**  
Vice Minister for International Trade and  
Industry, Government of Japan
7. **Mr. Naoki Tanaka**  
Free-lance Economist
8. **Prof. Yasuhiko Torii**  
Department of Economics  
Keio University

**KOREA**

1. **Mr. Chang-Nak Choi**  
Vice Chairman  
The Federation of Korean Industries (FKI)  
(Former Governor of the Bank of Korea)
2. **Dr. Bon-Ho Koo**  
President  
Korea Development Institute
3. **Dr. Sang-Woo Nam**  
Senior Fellow  
Korea Development Institute

**MALAYSIA**

1. **Dr. See-Yan Lin**  
Deputy Governor  
Bank Negara Malaysia

**MEXICO**

1. **Dr. Jaime Zabludovsky Kuper**  
Director General  
General Directorate of International Trade  
Policies, Ministry of Trade and Industry

**PHILIPPINES**

1. **Dr. Solita Collás-Monsod**  
Former Secretary General for National  
Economic and Development Authority (NEDA)

**SINGAPORE**

1. **Dr. Augustine H. H. Tan**  
Associate Professor  
National University of Singapore  
(Honorable Member of Parliament)

**THAILAND**

1. **Dr. Supachai Panitchpakdi**  
Director and Executive Advisor  
The Thai Military Bank  
(Former Deputy Minister for Finance)
2. **Dr. Twatchai Yongkittikul**  
Director  
Planning and Development Department  
The Thailand Development Research  
Institute Foundation (TDRI)

**UNITED STATES OF AMERICA**

1. **Prof. F. Gerard Adams**  
Director  
Economics Research Unit  
Faculty of Arts and Sciences  
University of Pennsylvania

2. **Dr. Seiji Naya**  
Vice President  
East-West Center
3. **Dr. Miguel Urrutia**  
Manager  
Economic and Social Development Department  
Inter-American Development Bank  
(Former Minister for Energy and Mines,  
Colombia)

**DIPLOMATIC CORPS**

1. **H. E. Mr. Camilo Barcia**  
Ambassador  
Embassy of Spain

**REPRESENTATIVES FROM INTERNATIONAL ORGANIZATIONS**

1. **Dr. Hakchung Choo**  
Chief Economist  
Economics Office  
Asian Development Bank (ADB)
2. **Dr. Louis J. Emmerij**  
President  
OECD Development Centre
3. **Dr. Fu-chen Lo**  
Programme Coordinator  
Asian and Pacific Development  
Centre (APDC)
4. **Dr. Takeo Uchida**  
Senior Programme Officer  
The United Nations University
5. **Mr. Takeo Wakebe**  
Head, Tokyo Office  
United Nations Industrial Development  
Organization (UNIDO)
6. **Mr. Yuji Yamada**  
Head, Industry Division &  
Special Assistant to the Secretary General  
Asian Productivity Organization

**INSTITUTE OF DEVELOPING ECONOMIES (IDE)**

1. **Mr. Yoshitoshi Munakata**  
President
2. **Mr. Susumu Honobe**  
Executive Director
3. **Mr. Nagatoshi Suzuki**  
Director  
Development Studies Department
4. **Mr. Takashi Nohara**  
Director  
Research Planning Department
5. **Mr. Mitsuhiro Kagami**  
Coordinator for the Tokyo Symposium  
Senior Research Officer  
Development Studies Department
6. **Mr. Toru Yanagihara**  
Senior Research Officer  
Development Studies Department
7. **Mr. Hiromi Yamamoto**  
Senior Research Officer  
Development Studies Department
8. **Mr. Hiroshi Osada**  
Chief, Econometric Analysis  
and Forecasting Division  
Statistical Research Department

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| <p>9. <b>Dr. Akifumi Kuchiki</b><br/>Senior Researcher<br/>Development Studies Department</p> <p>10. <b>Mr. Akira Hirata</b><br/>Researcher<br/>Development Studies Department</p> <p>11. <b>Mr. Shigeaki Fujisaki</b><br/>Researcher<br/>Development Studies Department</p> | <p>12. <b>Mr. Nobuaki Hamaguchi</b><br/>Researcher<br/>Development Studies Department</p> <p>13. <b>Mr. Tatsufumi Yamagata</b><br/>Researcher<br/>Development Studies Department</p> |
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**SYMPOSIUM SECRETARIAT**

**INSTITUTE OF DEVELOPING ECONOMIES (IDE)**

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|---|---|
| <p>1. <b>Mr. Yoshitoshi Munakata</b><br/>President</p> <p>2. <b>Mr. Susumu Honobe</b><br/>Executive Director</p> <p>3. <b>Mr. Shigeru Yamasaki</b><br/>Executive Director</p> <p>4. <b>Mr. Kazunobu Hayashi</b><br/>Executive Director</p> <p>5. <b>Mr. Shigekazu Matsumoto</b><br/>Secretary General for the Tokyo Symposium<br/>Senior Research Officer<br/>Development Studies Department</p> <p>6. <b>Mr. Nagatoshi Suzuki</b><br/>Director<br/>Development Studies Department</p> <p>7. <b>Mr. Takashi Nohara</b><br/>Director<br/>Research Planning Department</p> <p>8. <b>Mr. Shoji Ito</b><br/>Director<br/>Information and Publications Department</p> <p>9. <b>Mr. Tadao Harada</b><br/>Director<br/>Administrative Department</p> <p>10. <b>Mr. Masayoshi Shinzawa</b><br/>Director<br/>International Exchanges Department</p> <p>11. <b>Mr. Mitsuhiro Kagami</b><br/>Coordinator for the Tokyo Symposium<br/>Senior Research Officer</p> | <p>12. <b>Mr. Toru Yanagihara</b><br/>Senior Research Officer</p> <p>13. <b>Mr. Hiromi Yamamoto</b><br/>Senior Research Officer</p> <p>14. <b>Dr. Akifumi Kuchiki</b><br/>Senior Researcher</p> <p>15. <b>Mr. Toshio Ishibashi</b><br/>Senior Officer</p> <p>16. <b>Mr. Fusao Yoshimi</b><br/>Assistant Chief</p> <p>17. <b>Mr. Masataka Koyanagi</b><br/>Assistant Chief</p> <p>18. <b>Mr. Kunio Nakade</b><br/>Assistant Chief</p> <p>19. <b>Mr. Sachio Ikemoto</b><br/>Researcher</p> <p>20. <b>Ms. Yuri Sato</b><br/>Researcher</p> <p>21. <b>Ms. Hiromi Iseki</b><br/>Administrative Officer</p> |
|---|---|

**The Asian Club Foundation**

1. **Mr. Tokue Suzuki**  
Executive Director & Secretary General